



# 2024 - 2028 Long Range Plan

OCTOBER 5, 2023

# Alternate Revenue Bond Sources and Uses

	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2024 BUDGET
<b><u>SOURCES:</u></b>					
Bond Proceeds	\$ 9,050,000	\$ 0	\$ 0	\$ 0	\$ 0
Bond Advance Payment	\$ 248,049	\$ 0	\$ 0	\$ 0	\$ 0
Interest Earned	\$ 0	\$ 0	\$ 8,923	\$ 255,987	\$ 180,000
Transfer in from Corporate Fund	\$ 0	\$ 0	\$ 0	\$ 1,740,972	\$ 0
2021 Debt Certificates - Series B	\$ 0	\$ 0	\$ 0	\$ 3,000,000	\$ 0
<b>TOTAL REVENUE</b>	<b>\$ 9,298,049</b>	<b>\$ 0</b>	<b>\$ 8,923</b>	<b>\$ 4,996,959</b>	<b>\$ 180,000</b>
<b><u>USES:</u></b>					
Lloyd Shoreline	\$ 3,254,571	\$ 256,794	\$ 199,772	\$ 0	\$ 0
Elder /Centennial Shoreline	\$ 44,650	\$ 143,612	\$ 99,849	\$ 480,000	\$ 2,500,000
Other Renovations (Corwin Park)	\$ 0	\$ 0	\$ 52,034	\$ 308,447	\$ 0
Golf Course - Stormwater	\$ 0	\$ 0	\$ 0	\$ 2,030,217	\$ 0
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,299,221</b>	<b>\$ 400,406</b>	<b>\$ 351,655</b>	<b>\$ 2,818,664</b>	<b>\$ 2,500,000</b>
<b>BOND FUNDS REMAINING</b>	<b>\$ 5,998,828</b>	<b>\$ 5,598,422</b>	<b>\$ 5,255,690</b>	<b>\$ 7,077,177</b>	<b>\$ 4,757,117</b>

Sources of funding for additional needs for Elder/Centennial will include donations, interest earnings, grant opportunities and transfers from operating funds reserves.

# Operating Funds Reserves

	2023 BUDGET	2023 Y.E. ESTIMATE	2024 BUDGET
01 - General Fund Beginning Reserves	\$ 2,431,564	\$ 2,842,760	\$ 2,842,760
Restricted Reserves	\$ 310,000	\$ 310,000	\$ 310,000
Unrestricted Reserves	\$ 2,121,564	\$ <b>2,532,760</b>	\$ 2,532,760
Minimum Reserve per Policy	\$ 982,789	\$ 982,789	\$ 948,135
Total Available Reserves	\$ 1,138,775	\$ <b>1,549,971</b>	\$ 1,584,625
10 - Recreation Fund Beginning Reserves	\$ 4,485,524	\$ 5,277,819	\$ 5,277,819
Restricted Reserves	\$ 806,661	\$ 806,661	\$ 806,661
Unrestricted Reserves	\$ 3,678,863	\$ <b>4,471,158</b>	\$ 4,471,158
Minimum Reserve per Policy	\$ 739,129	\$ 739,129	\$ 822,396
Total Available Reserves	\$ 2,939,734	\$ <b>3,732,029</b>	\$ 3,648,762
20 - Golf Fund Beginning Reserves	\$ 1,268,825	\$ 1,268,825	\$ 926,746
Restricted Reserves	\$ 0	\$ 0	\$ 0
Unrestricted Reserves	\$ 1,268,825	\$ <b>1,268,825</b>	\$ 926,746
Minimum Reserve per Policy	\$ 342,079	\$ 342,079	
Total Available Reserves	\$ 926,746	\$ <b>926,746</b>	\$ 926,746
23 - Platform Tennis Fund Beginning Reserves	\$ 194,660	\$ 207,429	\$ 207,429
Restricted Reserves	\$ 0	\$ 0	\$ 0
Unrestricted Reserves	\$ 194,660	\$ <b>207,429</b>	\$ 207,429
Minimum Reserve per Policy	\$ 47,975	\$ 49,974	\$ 49,974
Total Available Reserves	\$ 146,685	\$ <b>157,455</b>	\$ 157,455
25 - Tennis Fund Beginning Reserves	\$ 2,078,048	\$ 2,905,336	\$ 2,905,336
Restricted Reserves	\$ 0	\$ 0	\$ 0
Unrestricted Reserves	\$ 2,078,048	\$ <b>2,905,336</b>	\$ 2,905,336
Minimum Reserve per Policy	\$ 496,355	\$ 415,665	\$ 465,868
Total Available Reserves	\$ 1,581,693	\$ <b>2,489,672</b>	\$ 2,439,468
27 - Ice Arena Fund Beginning Reserves	\$ 1,513,662	\$ 1,747,575	\$ 1,747,575
Restricted Reserves	\$ 0	\$ 0	\$ 0
Unrestricted Reserves	\$ 1,513,662	\$ <b>1,747,575</b>	\$ 1,747,575
Minimum Reserve per Policy	\$ 264,278	\$ 177,426	\$ 195,590
Total Available Reserves	\$ 1,249,385	\$ <b>1,570,149</b>	\$ 1,551,986

Projected Year End unrestricted reserves are \$13,133,083.

2023 Year End Projected Available Reserves are \$10,426,022.

# Major and Operating Capitals

<b>OPERATING CAPITALS</b>	<b>2023 BUDGET</b>	<b>2023 YE ESTIMATE</b>	<b>2024 REQUEST</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>
General Fund	\$456,180	\$164,592	\$671,785	\$363,500	\$520,500	\$148,000	\$477,000
Recreation Fund	\$394,000	\$59,500	\$521,000	\$2,166,500	\$209,000	\$93,000	\$163,000
Golf Fund	\$256,000	\$342,500	\$454,500	\$165,000	\$477,000	\$293,000	\$144,500
Platform Tennis	\$7,150	\$0	\$140,000	\$80,000	\$0	\$5,000	\$0
Tennis	\$266,000	\$93,302	\$22,000	\$793,000	\$57,000	\$0	\$0
Ice Arena	\$218,000	\$154,618	\$112,000	\$90,000	\$150,000	\$800,000	\$158,000
Special Recreation	\$60,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
<b>Sub-total Operating Capitals</b>	<b>\$1,657,330</b>	<b>\$814,511</b>	<b>\$1,981,285</b>	<b>\$3,718,000</b>	<b>\$1,473,500</b>	<b>\$1,399,000</b>	<b>\$1,002,500</b>
<b>MAJOR CAPITAL PROJECTS</b>							
Capital Projects	\$9,584,972	\$2,818,664	\$2,500,000	\$11,000,000	\$0	\$0	\$0
<b>GRAND TOTAL ALL CAPITALS</b>	<b>\$11,242,302</b>	<b>\$3,633,175</b>	<b>\$4,481,285</b>	<b>\$14,718,000</b>	<b>\$1,473,500</b>	<b>\$1,399,000</b>	<b>\$1,002,500</b>

# General Fund Capitals – Corporate Fund

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 200 - Corporate</b>							
System Management	\$10,000	\$9,626	\$10,000	\$0	\$0	\$0	\$0
Server Replacement	\$7,680	\$0	\$8,000	\$0	\$0	\$0	\$0
Switch Replacements (I.T.)	\$3,500	\$0	\$3,500	\$0	\$0	\$0	\$0
Watchguard Firewall Router	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Comcast Fiber Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total ORG 200 - CORPORATE</b>	<b>\$21,180</b>	<b>\$9,626</b>	<b>\$21,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



# General Fund Capitals – Garage and Maintenance

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 300 - GARAGE</b>							
<b>Golf Service Center</b>							
Tuck Pointing	\$0	\$0	\$0	\$0	\$8,000	\$0	\$0
Fuel Pumps	\$20,000	\$0	\$20,000	\$0	\$0	\$0	\$0
Cathodic Protection	\$8,000	\$0	\$8,000	\$0	\$0	\$0	\$0
Vetraroo System	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0
<b>Parks Service Center</b>							
HVAC	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0
Roof	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0
Painting (Exterior)	\$30,000	\$0	\$45,000	\$0	\$0	\$0	\$0
Mezzanine (Storage)	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0
Lighting (LED Retrofit)	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Hot Water Heater	\$0	\$0	\$0	\$0	\$9,000	\$0	\$0
Parking Lot Paving	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0
Forklift	\$40,000	\$39,741	\$0	\$0	\$0	\$0	\$0
<b>Total ORG 300 - GARAGE</b>	<b>\$98,000</b>	<b>\$39,741</b>	<b>\$103,000</b>	<b>\$65,000</b>	<b>\$52,000</b>	<b>\$120,000</b>	<b>\$0</b>

# General Fund Capitals – Parks Maintenance

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 400 - PARKS</b>							
<b>CROW ISLAND WOODS</b>							
Crow Island Survey	\$0	\$0	\$0	\$16,000	\$0	\$0	\$0
Fencing/Gates	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0
Paving	\$0	\$0	\$0	\$38,000	\$0	\$0	\$0
Window Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
Tuck Pointing	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
<b>DWYER PARK</b>							
Pavers	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
<b>GLENCOE PARK</b>							
Back Stop	\$9,500	\$9,500	\$0	\$0	\$0	\$0	\$0
Playground Update	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0
<b>GREEN BAY TRAIL</b>							
Paving	\$25,000	\$0	\$30,000	\$0	\$0	\$0	\$0
Site Furnishing	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>HAPP ROAD PARK</b>							
Back Stop	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0
Color Coat Basket Ball Court	\$7,000	\$0	\$10,000	\$0	\$0	\$0	\$0
Playground Update	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
Site Furnishing	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>HUBBARD WOODS PARK</b>							
Pavers	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0
<b>INDIAN HILL PARK / SHELTER</b>							
Hardscape	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0
Pavers	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Playground Update	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0
Roof	\$0	\$0	\$28,000	\$0	\$0	\$0	\$0
HVAC	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0

# General Fund Capitals – Parks Maintenance continued

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>NORTHFIELD PARK</b>							
Fencing/Gates	\$30,000	\$38,724.51	\$0	\$0	\$0	\$0	\$0
Color Coat Basket Ball Court	\$8,000	\$0	\$8,000	\$0	\$0	\$0	\$0
Playground Update	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
<b>SKOKIE PLAYFIELD</b>							
Plat of Survey	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0
Hardscape	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Pavers	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0
<b>STATION PARK</b>							
Site Furnishings	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0
<b>WEST ELM PARK</b>							
Site Furnishings	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0
<b>EQUIPMENT</b>							
#2 Ford F-150 (2009)	\$0	\$0	\$0	\$0	\$0	\$0	\$32,000
#5 Ford F-350 (2011)	\$48,000	\$0	\$65,000	\$0	\$0	\$0	\$0
#10 Ford F-250 (2011)	\$45,000	\$0	\$55,000	\$0	\$0	\$0	\$0
#11 Ford F-350 (2005)	\$53,000	\$0	\$81,138.94	\$0	\$0	\$0	\$0
#12 Ford F-150 (2006)	\$0	\$0	\$0	\$0	\$31,000	\$0	\$0
#15 Ford F-350 (2009)	\$0	\$0	\$74,146.44	\$0	\$0	\$0	\$0
#35(b)Toro GM328 (2004)	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
#46 Smithco Sweeper (2011)	\$0	\$0	\$0	\$0	\$22,500	\$0	\$0
#61 Trailer Mowing Crew (2009)	\$0	\$0	\$0	\$14,000	\$0	\$0	\$0
#70 Ford F-450 (2005)	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
#204 JLG Man Lift (2011)	\$0	\$0	\$0	\$0	\$0	\$28,000	\$0
#205 Skid Steer Trailer (2011)	\$14,000	\$14,000	\$0	\$0	\$0	\$0	\$0
Tree Spade	\$30,000	\$28,000	\$0	\$0	\$0	\$0	\$0
<b>Total ORG 400 - PARKS</b>	<b>\$322,000</b>	<b>\$115,224.51</b>	<b>\$557,285.38</b>	<b>\$298,500</b>	<b>\$468,500</b>	<b>\$28,000</b>	<b>\$477,000</b>



# Recreation Fund Capitals – Rec Administration

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 1000 - ADMINISTRATION</b>							
Windows (Rec Office)	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0
Painting	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
Carpeting	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0
Lighting (Interior)	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Lighting (Exterior)	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0
Ejector Pumps	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0
Fire Alarm Panel Replacement	\$7,500	\$7,500	\$0	\$0	\$0	\$0	\$0
Tuck Pointing	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
Pavers	\$0	\$0	\$0	\$0	\$0	\$8,000	\$0
<b>EQUIPMENT</b>							
Unit #7 15 Passenger Van	\$0	\$0	\$0	\$37,500	\$0	\$0	\$0
Office Furniture / Furniture	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
<b>SITE AMENITIES</b>							
Pavers	\$0	\$0	\$0	\$0	\$0	\$8,000	\$0
Seal Coating	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0
<b>Total ORG 1000 - ADMINISTRATION</b>	<b>\$22,500</b>	<b>\$7,500</b>	<b>\$10,000</b>	<b>\$112,500</b>	<b>\$20,000</b>	<b>\$51,000</b>	<b>\$50,000</b>

# Recreation Fund Capitals – Recreation Programming

	2023	2023	2024		2025	2026	2027	2028
	BUDGET	ESTIMATE	LRP		LRP	LRP	LRP	LRP
<b>Org 1100 - RECREATION PROGRAMING</b>	\$0	\$0	\$0		\$0	\$0	\$0	\$0
Stage Replacement	\$10,000	\$10,000	\$0		\$0	\$0	\$0	\$0
<b>Total ORG 1100 - RECREATION PROGRAMING</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Recreation Fund Capitals – Athletic Fields

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 1200 - FIELDS</b>							
Ball Field Renovations	\$0	\$0	\$0	\$30,000	\$8,000	\$0	\$0
Picnic Tables	\$0	\$0	\$0	\$0	\$6,000	\$0	\$0
Musco Lighting System	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0
Turf Replacement	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0
Irrigation Systems	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0
<b>EQUIPMENT</b>							
Synthetic Field Groomer	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0
Field Cruiser	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
Truck #8	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
Club Car	\$0	\$0	\$0	\$0	\$0	\$12,000	\$0
<b>Total ORG 1200 - FIELDS</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$1,385,000</b>	<b>\$14,000</b>	<b>\$12,000</b>	<b>\$30,000</b>

# Recreation Fund Capitals – Sailing

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 1400 - SAILING</b>							
Sailboats (2)	\$0	\$0	\$13,000	\$0	\$13,000	\$0	\$13,000
Avon Vessels (2)	\$0	\$0	\$0	\$0	\$15,000	\$0	\$5,000
<b>Total ORG 1400 - SAILING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,000</b>	<b>\$0</b>	<b>\$28,000</b>	<b>\$0</b>	<b>\$18,000</b>

# Recreation Fund Capitals – Beaches

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 1500 - BEACHES</b>							
<b>TOWER</b>							
Site Furnishings	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
Ejector Pumps	\$10,000	\$0	\$10,000	\$0	\$0	\$0	\$0
Fire Alarm System	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0
Painting	\$0	\$0	\$17,000	\$0	\$0	\$0	\$0
Paving	\$0	\$0	\$70,000	\$0	\$0	\$0	\$10,000
WiFi	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
Playground Update	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0
<b>MAPLE</b>							
Roof	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0
Painting	\$14,000	\$14,000	\$0	\$0	\$0	\$0	\$0
Flooring	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
Ejector Pumps	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
Park Lighting	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0
Paving Parking Lot	\$0	\$0	\$55,000	\$0	\$0	\$0	\$0

# Recreation Fund Capitals – Beaches Continued

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>ELDER</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Windows	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0
Painting	\$0	\$0	\$0	\$14,000	\$0	\$0	\$0
Ejector Pumps	\$15,000	\$0	\$15,000	\$0	\$0	\$0	\$0
Fire Alarm Panel	\$8,000	\$8,000	\$0	\$0	\$0	\$0	\$0
Pavers	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0
Playground Update	\$0	\$0	\$225,000	\$225,000	\$0	\$0	\$0
<b>CENTENNIAL</b>							
Pavers	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0
Sidewalks	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>EQUIPMENT</b>							
Beach Tractor (50% split 1500/1600)	\$0	\$0	\$0	\$17,500	\$0	\$0	\$0
Large Beach Tractor (50% split 1500/1600)	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0
HBarber Surf Comb	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0
Ford F150 #9 (50% Split 1500/1600)	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000
<b>Total ORG 1500 - BEACHES</b>	<b>\$87,000</b>	<b>\$42,000</b>	<b>\$392,000</b>	<b>\$641,500</b>	<b>\$85,000</b>	<b>\$30,000</b>	<b>\$54,000</b>



# Recreation Fund Capitals – Boat Launch

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 1600 - BOAT LAUNCH</b>							
<b>LLOYD</b>							
Building Lighting	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0
Park Lighting	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0
Launch Lights	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
Ejector Pump	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0
<b>EQUIPMENT</b>							
Beach Tractor (50% split 1500/1600)	\$0	\$0	\$0	\$17,500	\$0	\$0	\$0
Large Beach Tractor (50% split 1500/1600)	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0
Ford F150 #9 (50% Split 1500/1600)	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000
<b>Total ORG 1600 - BOAT LAUNCH</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,000</b>	<b>\$27,500</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$24,000</b>

# Golf Fund Capitals – Course Play

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 2000 - GOLF COURSE</b>							
Clubhouse	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Men's Locker Room Furnace	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Men's Locker Room A/C	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Women's Locker Room Furnace	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Women's Locker Room A/C	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Pro Room Furnace	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Pro Room A/C	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Main Room Furnace	\$0	\$0	\$0	\$0	\$7,000	\$0	\$0
Main Room A/C	\$7,500	\$7,500	\$0	\$0	\$0	\$0	\$0
Roof (Entire Structure)	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0
Doors	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0
Flooring	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
Counter	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0

# Golf Fund Capitals – Course Play Continued

	2023	2023	2024	2025	2026	2027	2028
	BUDGET	ESTIMATE	LRP	LRP	LRP	LRP	LRP
Ceiling	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0
Lighting	\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0
Fixtures	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Paving (Seal Coating)	\$0	\$0	\$10,000	\$0	\$0	\$0	\$10,000
Appliances/Equipment Kitchen	\$0	\$0	\$20,000	\$0	\$10,000	\$0	\$0
Security Cameras	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0
Ball Dispenser	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
Exhaust fan/Air Circulation Cart Barn	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0
Cart Barn Roof	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0
Electrical (Electric Golf Fleet Infrastructure)	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
Cart Barn Sprinkler System	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0
Range Mats	\$0	\$0	\$0	\$0	\$0	\$0	\$12,000
Remodel (Roof, Doors, Bathrooms) Halfway House	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Tuck Pointing	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500
<b>Total ORG 2000 - GOLF COURSE</b>	<b>\$17,500</b>	<b>\$17,500</b>	<b>\$152,500</b>	<b>\$18,000</b>	<b>\$217,000</b>	<b>\$165,000</b>	<b>\$29,500</b>

# Golf Fund Capitals – Course Maintenance

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 2100 - GOLF COURSE MAINTENANCE</b>							
HVAC	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Painting	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0
Greenside Bunker Project	\$238,500	\$315,000	\$0	\$0	\$0	\$0	\$0
Fencing by Clubhouse	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0
Hardscape/Stairs (14/18 Tee)	\$17,500	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Bridge #2 Tee	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0
Tee Signs	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0
East Pit Pump 1	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0
East Pit Pump 2	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0
17 Pump 1	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
17 Pump 2	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0

# Golf Fund Capitals – Course Maintenance Continued

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>EQUIPMENT</b>							
#16 Ford Tractor (88)	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0
#18b Vertidraind (97)	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0
#21 Kubota Tractor (93)	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
# 26 Club Car (02)	\$0	\$0	\$0	\$0	\$0	\$10,000	\$0
# 27 Cushman (07)	\$0	\$0	\$0	\$0	\$33,000	\$0	\$0
# 28 Cushman (08)	\$0	\$0	\$0	\$0	\$0	\$33,000	\$0
# 30 Cushman (07)	\$0	\$0	\$0	\$0	\$33,000	\$0	\$0
# 34A Toro GM 328D (16)	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
#41B John Deer Sprayer (10)	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0
#42A Buffalo Blower (05)	\$0	\$0	\$0	\$0	\$0	\$10,000	\$0
#50 Vermeer Trencher (92)	\$0	\$0	\$0	\$0	\$0	\$45,000	\$0
#52C Toro ProCore (NEW)	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
#59 Brouwer Roller (88)	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
#74 John Deer Mower (05) (Toro Sidewinder)	\$0	\$0	\$48,000	\$0	\$0	\$0	\$0
#86 Toro Gang Mowers (79)	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0
#87 Jacobsen Tractor Blower (82)	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0
#94 Toro Gang Mowers (83)	\$0	\$0	\$0	\$0	\$24,000	\$0	\$0
#160 John Deer 2500E (06)	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0
#161 John Deer 2500E (06)	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0
Lely Spreader	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0
<b>Total ORG 2100 - GOLF COURSE MAINTENANCE</b>	<b>\$256,000</b>	<b>\$325,000</b>	<b>\$302,000</b>	<b>\$147,000</b>	<b>\$260,000</b>	<b>\$128,000</b>	<b>\$115,000</b>

# Platform Tennis Fund Capitals – Platform Tennis

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 2300 - PLATFORM TENNIS</b>							
HVAC Furnace	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0
HVAC A/C Unit	\$7,150	\$0	\$0	\$10,000	\$0	\$0	\$0
Roof	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0
Doors	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0
Painting (Exterior)	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0
Deck And Railings ( viewing and court #5)	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0
<b>Total ORG 2300 - PLATFORM TENNIS</b>	<b>\$7,150</b>	<b>\$0</b>	<b>\$140,000</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>



# Tennis Fund Capitals – Outdoor Tennis

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 2400 - OUTDOOR TENNIS</b>							
Court Lighting Exterior	\$0	\$0	\$0	\$130,000	\$0	\$0	\$0
Security Cameras	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Courts 8-12 Outdoor	\$75,000	\$60,301.50	\$0	\$0	\$0	\$0	\$0
Paving Courts 1-7	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0
Wind Screens Courts 1-7	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0
Pathways	\$28,000	\$28,000	\$0	\$0	\$0	\$0	\$0
Shade Structure	\$45,000	\$0	\$17,000	\$32,000	\$0	\$0	\$0
<b>Total ORG 2400 - OUTDOOR TENNIS</b>	<b>\$148,000</b>	<b>\$88,301.50</b>	<b>\$17,000</b>	<b>\$574,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>

# Tennis Fund Capitals – Indoor Tennis

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 2500 - INDOOR TENNIS</b>							
<b>Tennis Center</b>							
HP102 (Front Lobby)	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0
HP107 (Lounge)	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0
HP100 (First Floor East Hallway)	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0
HP103 (Front Admin Office)	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0
HP126 (Men's Locker Room)	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0
HP121 (Women's Locker Room)	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0
HP200 (Second Floor East Gallery)	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0
HP201 (Second Floor South Hallway)	\$0	\$0	\$0	\$6,000	\$0	\$0	\$0
Boiler	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
Radiant Heaters (5-8)	\$45,000	\$0	\$0	\$0	\$30,000	\$0	\$0
Windows	\$68,000	\$0	\$0	\$100,000	\$0	\$0	\$0
Doors	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0
Lift Station (Plumbing)	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0
Painting (Interior)	\$0	\$0	\$0	\$22,000	\$0	\$0	\$0
Ball Machine	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0
<b>Tennis Shack</b>							
A/C Unit	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Heater	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0
Flooring	\$5,000	\$5,000	\$5,000	\$0	\$0	\$0	\$0
<b>Total ORG 2500 - INDOOR TENNIS</b>	<b>\$118,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$219,000</b>	<b>\$52,000</b>	<b>\$0</b>	<b>\$0</b>

# Ice Arena Fund Capitals – Ice Arena

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 2700 - ICE ARENA</b>							
Heater (1) West	\$7,500	\$6,650	\$0	\$0	\$0	\$0	\$0
Heater (1) East	\$7,500	\$6,650	\$0	\$0	\$0	\$0	\$0
Seal Coating	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0
Dehumidifier	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Roof Replacement	\$0	\$0	\$0	\$0	\$0	\$800,000	\$0
Sound System Replacement	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
Security Cameras	\$0	\$0	\$0	\$0	\$0	\$0	\$8,000
Fire Alarm System	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0
Bathrooms	\$45,000	\$0	\$20,000	\$0	\$0	\$0	\$0
Painting	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
Flooring	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
Bleachers	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0
Floor Scrubber	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0
Ice Edger	\$7,400	\$7,210.15	\$0	\$0	\$0	\$0	\$0
Zamboni 500	\$150,000	\$134,107.80	\$0	\$0	\$0	\$0	\$0
<b>Total ORG 2700 - ICE ARENA</b>	<b>\$232,400</b>	<b>\$154,617.95</b>	<b>\$112,000</b>	<b>\$90,000</b>	<b>\$150,000</b>	<b>\$800,000</b>	<b>\$158,000</b>

# Special Recreation Fund Capitals – Special Recreation

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 3100 - SPECIAL REC</b>							
ADA Capitals	\$60,000	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
<b>Total ORG 3100 - SPECIAL REC</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>

# Capital Projects Fund - Major Capital Projects

	2023 BUDGET	2023 ESTIMATE	2024 LRP	2025 LRP	2026 LRP	2027 LRP	2028 LRP
<b>Org 3700 - MAJOR CAPITALS</b>							
Driving Range Netting	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
Golf Course Improvements Stormwater Project	\$364,282.97	\$608,282.04	\$0	\$0	\$0	\$0	\$0
Golf Course Cart Paths	\$1,340,689.41	\$1,730,382.38	\$0	\$0	\$0	\$0	\$0
Elder Lane & Centennial Beach Project	\$7,840,000	\$480,000	\$2,500,000	\$11,000,000	\$0	\$0	\$0
<b>Total ORG 3700 - MAJOR CAPITALS</b>	<b>\$9,584,972.38</b>	<b>\$2,818,664.42</b>	<b>\$2,500,000</b>	<b>\$11,000,000</b>			